COMPANY NUMBER 7720385

REGISTERED CHARITY NUMBER 1144821

## DONNINGTON DOORSTEP

Donnington Doorstep (a company limited by guarantee)

# Annual Report January 2018 and Financial Statements for the year ended 31 March 2017





## Annual Report January 2018 and Financial Statements for the year ended 31 March 2017

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#### **About Donnington Doorstep**

Donnington Doorstep is an independent, community-based family centre delivering a range of universal and specialist services. Set up in 1984 by local parents who knew that caring for children can be hard - we're a home from home drop-in for children, young people and their families as well as a hub for local community activity. From our purpose-built centre in East Oxford our activities focus on play, food, support and community development. Our aims:

- Increased happiness and emotional wellbeing for local children, young people and their families
- Improved mental and physical health for local children, young people and their families
- Improved life chances for socially excluded children and young people to enable them to realise their full potential
- o A stronger, safer and more integrated community in Donnington and the surrounding areas

In 2012 we became a registered charitable company. Our charity's purposes as set out in the objects contained in the company's memorandum of association are:

33 years

old

Doorstep was set
up in 1984

- To provide facilities and support for families living in the city of Oxford and its surrounding areas ("the area of benefit") to help relieve need, hardship and distress including the hardship and distress caused by the breakup of relationships and families
- To provide educational opportunities for children and young people living in the area of benefit and their families and carers
- To provide facilities for recreation and other leisure time occupation for children, young people and their families living in the area of benefit with the object of improving the condition of life of the said inhabitants.

#### Our **Play Ethos** informs all that we do:

- Focus on fun and play
- Be warm, friendly and welcoming
- Be child-centred so flexible and responsive to the needs of children and young people
- Encourage free choice, independence and risk taking at all levels
- Know when to stand back and let children lead their own play
- Take a holistic approach working with the values/culture/family setup of individual children and young people



- Value and respect everyone and encourage children and young people to welcome, value and respect others
- Support children and young people to stretch themselves and experience life to the full
- Foster individuality and so strengthen independence and self-esteem
- Dedicate time to talk and listen
- Be free to all to enable children from all backgrounds to participate equally
- Offer outdoors activities as well as indoor, whatever the weather
- Value and respect the environment treading lightly
- Reduce, Re-use, Recycle

#### Who uses and benefits from our services?

Doorstep is used by families, children and young people from all over Oxford and beyond. The local community includes families in emergency, temporary and hostel accommodation as well as a large number of families on benefits and lone carers. The area is very mixed but has significant and visible issues of disadvantage with an Income Deprivation Affecting Children (IDACI) measured in the top 10-20% most deprived nationally.<sup>1</sup>

Doorstep provides a mixture of open access and targeted services bringing together families from a wide range of backgrounds – ethnic, social, economic and cultural - to pool support and resources and maximise social capital for the benefit of all. This model has been successful for over 33 years. The approach to the open access services (drop-in) has a strong sense of ownership amongst the

community and those who have many generations of family who have accessed services. The targeted services are less visible but support the most vulnerable and isolated people in our community in a profound way, complimenting statutory services with a long term family support holistic approach. There is a warm welcome for anyone who walks through the doors and everyone is treated with respect and without judgement. The atmosphere and warm welcome is created by a strong staff team, clear safeguarding procedures and a child-centred focus.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year, ensuring our activities remained focused on our stated

"Doorstep is a fantastic centre. Of all the 'stay and play' centres this has to be one of the most enriching and unique. Long live Doorstep! a parent, 2017

purposes. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities.

<sup>&</sup>lt;sup>1</sup> From http://www.education.gov.uk/

653

free lunches and food parcels

provided to low income

people in 2016-17

#### Our services: review and development plans



#### **Family Drop-in**

Open 5 days a week at the start of year, reducing to 1 day by January 2017, the free Family Drop-in is very much the "Front Door" to our services. An average of 45 visitors a day come from across the City and beyond – over 1200 carers and children used the Drop-in during 2016-17.

The Family Drop-in focus is on free-flow and messy play activities. Play is vital for children's development at all ages and for adults too! We don't worry about mess, weather or an end product. Play is led by the children with risk taking encouraged and supported. Outdoor play, water, sand and paint are always available. Children learn, develop confidence, social skills and emotional intelligence. They have fun and feel happy in themselves.

#### **Doorstep Kitchen**

Every day our open plan Community Kitchen provides a home cooked meal. It is the heart of the centre providing many benefits - nurture, comfort, good health, knowledge of diet and of other cultures, social skills and pleasure. The menu brings together families from all faiths and

backgrounds to try interesting food. They sit together, eat together and learn more about each other. We also cater external events for businesses and other organisations such as Oxford University and offer training opportunities for volunteers.

#### Youth Club - Youth services for young people

We offer free activities for Children and Young People aged 8-18 alongside targeted one-to-one support. The youth club is open 3 evenings a week. Our paid and volunteer staff provide a range of

focus on fun and enjoyment as well as regular emotional well-being sessions, sexual health and substance issue information and signposting.

Our youth services also extended to a partnership project called 'Find Your Fire', which is a personal development and peer mentoring programme for NEET young people delivered in partnership with VIVA, St Lukes, Barnardos and Oxford Youth Works.

Some of the children and young people who use our centre have lives that are affected by poverty,

mental health, crime, drugs, alcohol, sexual and domestic abuse. A number have very poor school attendance and display highly challenging behaviour.

The youth club has been running since 1999. It was initially a holiday drop-in play service but the level of disadvantage in the area made the provision of one-to-one Support essential. This one-to-one Support has been developed with grants from both Oxfordshire County and Oxford City Councils including capital funding to create a Youth Space. In 2015, we ran a Children in

play, arts and crafts, music and outdoor activities. There is a big

average number of young people per session for Doorstep's youth service, with 52 receiving additional support

Need funded project to increase the take up of services by young people with additional needs and we still support some of the young people from that project.

#### **Doorstep Pre-school**

We have our own Ofsted registered pre-school, with places for 2 to 5 year olds. It's a fun,

stimulating, play-focused and welcoming setting where children are able to follow their own ideas, supported by well-qualified and caring adults who are guided by the Early Years Foundation Stage.

Pre-school has been open for over 31 years (in fact it was 'Playgroup' parents who set up Doorstep in 1984!) and Doorstep took over full management responsibility in Summer 2013. The provision is designed to meet the needs of our local communities with a focus on outreach work to ensure the take-up of places by hard-to-reach or disadvantaged families and maximising their access to

95% of Pre-School twoyear-olds received funding for low-income families

funding opportunities. It is fully integrated with the Family Support, Parenting and Early Learning opportunities already available within the Family Centre.

We have had considerable support from Oxfordshire County Council to develop the provision with a particular focus on the newly expanded funded-two-year-old programme. Doorstep Pre-School part of the building was extended in 2015/16 to enable us to take on more children.

#### Early intervention, outreach, parenting and family support

Doorstep provides a range of support to parents and carers around specific issues. This includes ante and post natal support groups; parenting programmes; one to one parenting support; facilitating young parents groups; home visiting and outreach support; support with early attachment; advocacy and signposting; casework; lead professional for Team Around the Child and involvement in child protection plans.

Outcomes for families are many but include improved parenting skills leading to improved communication and stronger family relationships; successful access to training and employment; reduction in levels of neglect with children's presentation improved; reduction in bullying behaviour; schools report increased attendance, attainment and reduced risk of permanent exclusion. In some cases, children returned to or remained in the care of their birth parents due to reduced risky behaviour and improved boundaries.

#### **Contacts and Family Mediation**

Doorstep hosted 83 contact sessions in 2016-17, where separated carers schedule visits with their children. The children involved range from 0 to 14. Many of the referrals come from social services, others are via court or solicitor and a smaller number are private arrangements made directly by carers. Often the family dynamics are complex and there are high levels of anxiety and sometimes hostility between adults. There are often other support issues involved for the families such as



domestic abuse, drug and alcohol or mental health issues. Our staff work carefully to support each contact ensuring that the child's experience is always prioritized and kept as the focus of the event.

#### Step Out- Child Sexual Exploitation project

Started by Donnington Doorstep in June 2011, the STEP OUT Project works with young people who are being, or are at risk of being, sexually exploited. Our project aims to enable young people at risk to make informed choices; to be able to recognise appropriate, healthy and safe relationships, as well as awareness raising and educating professionals and parents.

During this year, the Step Out team provided casework support to over 24 young people at risk of or being sexually exploited, supported 25 parents and carers, delivered preventative training and group work to over 330 school age young people and delivered CSE training to 97 professionals.

We have developed a streamlined local referrals route with The Kingfisher Team, (a specialist CSE team from Social Care, Health and the Police), ensuring that children have timely responses to identified CSE/grooming/relationship needs and risks. We plan to work with young people from across the partnership to develop a steering group.

We have been a key partner and instrumental in the development of a local Young People's Sexual Violence Working Group, a multi-agency group from the statutory and voluntary sector, inclusive of education, health and social care and key partners. Focusing on themes across the county, training requirements, group work, survivors work, young people's involvement in service delivery and design. This has enabled a better use of wider resources in Oxfordshire and collaboration to ensure that we are avoiding duplication and maximizing limited resources.



#### Reference and Administrative Information

Charitable Company Name: Donnington Doorstep

Company Number: 7720385 Charity Registration Number: 1144821

Registered Office and

operational address: Donnington Doorstep Family Centre

Townsend Square, Oxford OX4 4BB

Management Board (at January 2017)

**Director Trustees** 

Christine Simm Chair
John Tanner Secretary

Masako Sparrowhawk Marjorie Dennett-Clayton

**Co-opted Observers** 

Richard Tarver Oxford City Council
Stephen Curran Oxford County Council

Senior Management Team (at January 2017)

Beth Knighton Charity Director

Noora Firaq Finance and Operations Manager

Nicola Holmes-Brown Step Out Manager

Marie Nolan Youth Services Manager

Nichola Pullen Pre-school and Early Years Manager

**Bankers** 

CAF BANK Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent ME19 4JQ

CCLA Investment Management Limited, COIF Charity Funds, 80 Cheapside, London EC2 6DZ

#### **Independent Examiner**

GVC Simmonds, Affinity Accountancy Services Ltd, 44 Charlbury Rd, Oxford OX2 6UX

## DONNINGTON DOORSTEP

#### Structure, Governance and Management

#### **Governing Document**

Donnington Doorstep was set up in 1984 as an unincorporated charitable association governed by a constitution dated 24 April 1991 and registered with the Charity Commission. The organisation is now a charitable company limited by guarantee, incorporated on 27<sup>th</sup> July 2011 and registered as a charity on 28<sup>th</sup> November 2011. The assets of the Doorstep charitable association were transferred to the new charitable company on 1<sup>st</sup> April 2012.

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

#### Management and organisational structure

Donnington Doorstep is governed by a Management Board of Directors meeting at least 6 times a year. The Board includes a Chairperson and Secretary and additional director members elected at the Annual General Meeting (AGM). 1/3 of the directors must retire at each AGM. This is decided by rotation based on length of time in office since the last appointment. The Management Board can appoint Directors between AGMs but any director appointed by the Board in between AGMs must also retire and be re-elected at the next AGM.

All members of the Management Board give their time voluntarily and receive no financial benefit from Donnington Doorstep. The members have come from a variety of backgrounds including Social Work, Voluntary Sector Management, Business, Family Law, Education, Childcare Development, Campaigning, Parenting, City and County Councillors.

#### **Risk Management**

The Management Board regularly reviews risks in relation to the provision of services and sustainability of the charity through Board and Senior Management meetings. We have robust processes for all financial transactions and the Board receives regular financial reports and updates from the senior management team.

Doorstep has a business continuity plan and escalation procedures. The Board's response to ongoing funding pressures and changes to the statutory commissioning process is outlined in more detail below under Planning for the future.

Doorstep has comprehensive procedures in place to ensure the safety of all staff, volunteers and services users. Our Health and Safety and Risk assessment policies are updated annually and kept in line with legislative changes.

Safeguarding is central to all of our work. Doorstep is signed up to the Oxfordshire Safeguarding Boards protocols on information sharing and uses OSCB recommended policies - always referring to the DfE "Working together to safeguard children 2013".



Doorstep is registered as an Early Years and Childcare Provider with Ofsted (EY460918) and meets the welfare requirements of the EYFS.

Doorstep staff are trained in Safer Recruitment, and we have a very thorough induction process for all staff and volunteers ensuring all are familiar with key policies and procedures.

#### Our sectors and partnerships

Doorstep is part of a network of third sector organisations that work in partnership with the statutory sector in the provision of services for children, young people and families in Oxfordshire. We keep up to date with policy and legislative changes to ensure the centre is delivering services that meet both local and national strategic priorities.

All of our work is delivered under the guidance and good practice required by the Oxfordshire Safeguarding Children's Board. Our key partnerships include:

- Children and Families Social Care we work in partnership with the Children's and Families social workers attending Child and Core Group meetings; supporting children as part of plans; facilitating and hosting contact visits for looked after children; linking vulnerable families into our services.
- Ofsted and Early Years Foundation Stage
- Early Intervention Service Hubs a service working with referred families and young people that meet certain criteria of need.
- Children's Centres
- Oxfordshire Play Association and Play Partnerships Play is central to Doorstep's provision and we work in partnership with other play providers to ensure this area remains high on the agenda.
- PEEPle Doorstep had a multi-year contract with PEEPle that ended in July 2015 to introduce their practice into our Family Drop-in – adding value to the existing activities through song, stories and engaging parents in their children's learning.
- Oxfordshire Community and Voluntary Action
- Child Sexual Exploitation working with key partners at OSCB, Social Care; Police and City
  Council as part of our Step Out project. We are also members of the National Working Group on
  Child Sexual Exploitation.
- ODAS Domestic Abuse partnership overseeing the delivery of services, training and support programmes
- Legal Services we work closely with solicitors, family lawyers and the courts
- Health including midwifery; health visiting and GPs.
- Viva Network (children's charity), St Luke's Church, Oxford Youth Works and Barnardos –
   working in partnership to run a joint project targeting young people called 'Find Your Fire'.
- Our local community partners include: Donnington Tenants and Residents Association and the Donnington Community Centre; Iffley Parish; East Oxford, Florence Park, Grandpont and Rose Hill Children's Centres; Local schools including: Donnington Playgroup, Comper Foundation School, Larkrise Primary School, East Oxford Primary School, Iffley Mead, St Gregs, Oxford Spires, Oxford Academy and Cheney secondary schools; Oxford Food Bank; Good Food Oxford and Oxford City Farm Project.



Doorstep works in partnership to ensure that our work is integrated with the other services available locally to avoid duplication; ensure joined up provision and maximise resources.

#### Financial report

Total Income for the 2016-17 financial year was £268,147, this is a **20%** decrease from the prior year's income of £338,088. The decrease was attributable to decreased funding from Oxfordshire County Council Children's centre contract and increased competition for other Trust funding. Expenditure was higher than income in this year due to two main reasons. First planned increase of pre-school placements following the building extension whilst income did not increase due to low intake rates. Second due to lack of funding for drop-in service. This has now been addressed as below.

Pre-school: New marketing strategies introduced using social media and other platforms. This is driving the intake rate higher and the efforts are continuing. Capacity of the pre-school reduced to reflect the rate of intake through redundancy and minor changes to operational model. These changes are improving efficiency and sustainability.

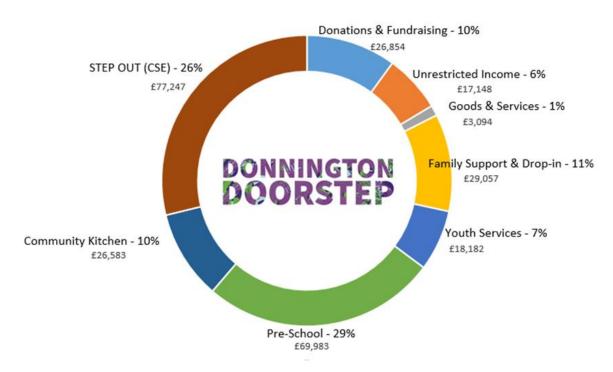
Family Drop-in: In January 2017, the service reduced to one morning a week and redundancies were made. Since then various operational models have been explored to find the best fit for the current climate whilst ensuring the service outcomes are met.

**Local Government:** 37.95% of total income came through the County and City Councils. This includes Playgroup statutory income, as well youth ambition funding and to deliver community work as well as a variety of smaller one-off grants.

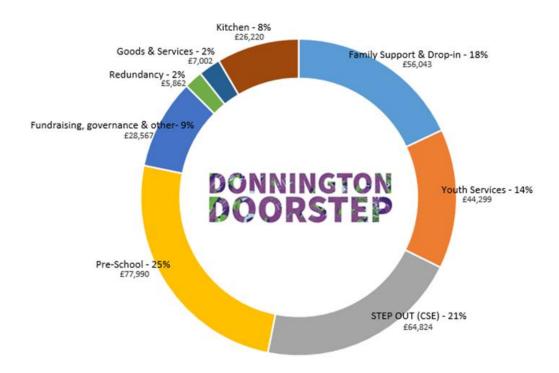
A full list of funders by category is available on pages 17-19.

## DONNINGTON DOORSTEP

#### Doorstep Income by category 2016-17



#### Doorstep Expenditure by category 2016-17



#### Responsibilities of the Management Board



Company law requires the Management Board to prepare financial statements for each financial year which show a true and fair view of the state of affairs of the charitable company and its financial activities for that period. In preparing these financial statements the Management Board are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- State whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements and
- prepare the financial statements on the going concern basis unless it is not appropriate to presume that the charitable company will continue in operational existence

The Management Board are responsible for keeping proper records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Members of the Management Board**

Members of the Management Board, who are directors for the purpose of company law and trustees for the purposes of charity law, who served during the year and up to the date of this report are set out above. In accordance with company law, as the company directors, we certify that:

- For the year ending 31 March 2017 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.
- The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of accounts.

#### **Independent Examiner**

Gerard Simmonds of Affinity Accountancy was appointed as the charitable company's independent examiner during the year and has expressed his willingness to continue in that capacity.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (issued in March 2005) and in accordance with the special provisions applicable to companies subject to the small companies regime of the Companies Act 2006.

#### **Declaration**

The Trustees declare that they have approved the Trustees' Report above 

Signed: CM Simm Signed:

**Christine Simm** 

John

**Tanner** 

Chairperson

Secretary

For and on behalf of the Management Board of Donnington Doorstep



#### Statement of financial activities

(incorporating an income and expenditure account)

#### for the year ended 31 March 2017

	notes	unrestricted £	restricted £	2017 £	2016 £
Incoming resources					
Incoming resources from generated funds					
Voluntary Income		40.044	4 000		
Donations Grants	2 2	16,214 1,600	1,896 1,500	18,110 3,100	14,455 3,933
Activities for generating funds	-	1,000	1,000	0,100	0,000
Community Kitchen		26,979		26,979	33,313
Goods & Services	3	3,094	3,445	6,539	2,212
Fundraising Events & Activities Investment Interest	4	11,226 23	200	11,426 23	1,859 <i>7</i>
Incoming resources from charitable activities	7	25		23	,
Funding for specific activities	5	2,500	199,470	201,970	282,310
Subtotal of incoming resources from generated funds	and charitable	61,636	206,511	268,147	338,088
Other income Sundry					
TOTAL INCOME		61,636	206,511	268,147	338,088
Resources expended  Costs of generating funds  Costs of generating voluntary income Fundraising trading costs	6 6	7,480 46,167		7,480 46,167	10,240 38,755
Charitable activities	6		243,156	243,156	266,492
Governance costs Redundancy costs	6 6	1,872 5,862	6,270	8,142 5,862	8,657
TOTAL EXPENDITURE		61,381	249,426	310,807	324,144
SURPLUS/(DEFICIT) BEFORE DEPRECIATION		255	(42,915)	(42,660)	13,944
Depreciation of equipment and building		10,159	12,946	23,105	23,104
SURPLUS/(DEFICIT) FOR THE YEAR		(9,904)	(55,861)	(65,765)	(9,160)
Funds brought forward		335,806	23,235	359,041	368,202
Total Funds carried forward  Comprising of Building Other Fixed Assets Net Current Assets/(Liabilities)		325,902 143,254 - 182,648	(32,626) 187,688 - (220,314)	293,276 330,942 - (37,666)	359,041 353,005 1,041 4,995

## Balance Sheet as at 31 March 2017



	notes	201	7	2016	
		£	£	£	£
Fixed Assets					
Tangible assets	7		330,942		354,047
Current Assets					
Stocks	8	230		230	
Debtors	9	787		13,646	
Cash & bank balances		30,155		18,000	
		31,172	_	31,876	
Creditors					
	10	60 030		26 992	
Amounts falling due within one year	10	68,838	_	26,882	
Net Current Assets/(Liabilities)			(37,666)		4,994
Net Assets		_	293,276	_	359,041
		_		_	
Funds					
Unrestricted			325,902		335,806
Restricted			(32,626)		23,235
		_		_	
		_	293,276	_	359,041

For the year ending 31 March 2017 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the board on 18th December 2017 and signed on their behalf by

Signed:

Signed:

**Christine Simm** 

Director

John Tanner Director

Dated: 18th December 2017

Dated: 18th December 2017

## Notes to the financial statements for the year ended 31 March 2017



#### 1 Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding year.

#### **Basis of Accounting**

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities issued in March 2005 and the Financial Reporting Standard for Smaller Entities (effective April 2008).

#### **Fund Accounting**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity. Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

#### Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is entitled to the income and the amount can by quantified with reasonable accuracy. The following specific policies are applied to the particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity where this can be quantified. Value of services provided by volunteers has not been included in these accounts.

Incoming resources from charitable trading activity, including the Community Kitchen, are accounted for when earned. Clothing and other items donated for resale through the charity's shop are included as incoming resources with activities for generating funds when they are sold.

Investment income is included when receivable.

Incoming resources from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

#### Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes including the charity's shop and Community Kitchen.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the SoFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis.

#### Fixed assets

Fixed assets (excluding investments) are stated at cost less accumulated depreciation. The costs of minor additions or those costing below £1000 are not capitalised. Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life.

Fixed assets are depreciated at the following rates per annum:

Buildings 5% straight line Equipment 20% straight line



2	Voluntary Income				
	•	unrestricted	restricted	2017	2016
		£	£	£	£
	Donations				
	Box	3,740		3,740	2,714
	Gift Aid	1,612		1,612	2,385
	Individual	10,862	1,896	12,758	9,356
		16,214	1,896	18,110	14,455
	Grants from Voluntary Income				
	•				
	Florence Park		1,500	1,500	
	Jesus College	300		300	
	Oxford City Council (Councillor Tarver)	1,000		1,000	1,500
	University college	300		300	
	Christ Church				500
	Brasenose College				500
	Home Foundation				550
	Wilderness Festival				500
	Iffley PCC				383
	Tudor Trust				
		1,600	1,500	3,100	3,933
	TOTAL	17,814	3,396	21,210	18,388
3	Goods & Services	unrestricted	restricted	2017	2016
		£	£	£	£
	Clothes	261		261	565
	Parties & Room Hire	2,833		2,833	1,647
	Other Services		3,445	3,445	
	TOTAL	3,094	3,445	6,539	2,212
4	Investment Interest	unrestricted	restricted	2017	2016
		£	£	£	£
	Bank interest	23		23	7
	TOTAL	23		23	7
	I O I / L			23	1



5	Grants & Contracts	unrestricted	restricted	2017	2016
		£	£	£	£
	Oxfordshire County Council Children's Centres Services - Family Drop-In &				
	Outreach				60,755
	Family Drop-In, Family Support, Outreach & Parenting				
	Cooper Charitable Trust		1,000	1,000	<u>-</u>
	Garfield Weston Foundation				15,000
	PEEPle		1,500	1,500	
	Shanly Foundation Sobell Foundation		2,000 5,000	2,000 5,000	
	St Aldates (Family Support)		5,000	5,000 5,000	5,000
	St Michaels & All Saints		12,000	12,000	12,000
	High Sheriff for the Integration Award 2015 via OCVA		,	,	2,578
	University of Oxford Community Grant				750
	Stanton Ballard Trust				150
	Doris Field Charitable Trust				1,000
	Sovereign Housing Association via OCF				1,000
	Robert and Margaret Moss Charitable Trust				1,000
	Kelly Family Trust (Family Support) Oxfordshire County Council (Baby Friendly Initiative)				-
	Chordshire Goding Godiner (Baby Friendly Initiative)				
	Drop In, Play Out (8-18's Work)				
	Big Lottery Fund (Find your fire)		1,577	1,577	
	Greensquare (Oxford Citizens Housing Association)		240	240	
	OCF Comic Relief		5,000	5,000	E 000
	Oxford City Council BBC Children in Need - Inclusion Support		8,150	8,150	5,000 8,723
	VIVA Project - Expense Reimbursement				1,051
	Mr & Mrs JA Pye's Charitable Settlement				500
	The Sandford Trust				500
	All Souls College				500
	St John's College				500
	Magdalen College Trust				500
	Jesus College				300
	St Hughes College				200 126
	Oriel College Merton College				100
	Queen's College				50
	STED OUT				
	STEP OUT Austin & Hope Pilkington Trust		1,000	1,000	
	Esmee Fairbairn		35,000	35,000	
	Oxford City Council - Consent		8,000	8,000	
	Oxford City Council - Feedback Project Funding		,	,	1,000
	Oxford City Council Youth Ambition Grant		10,000	10,000	10,000
	Police & Crime Commissioner Norfolk/Home				
	Office - The Child and Adult Victims of Sexual		40.000	40.000	E0 000
	Abuse Support Fund St. James's Place Foundation		10,000 5,833	10,000 5,833	58,000 4,167
	Thames Valley Police & Crime Commissioner		5,033	ა,იაა	4,107
	Oxfordshire County Council CSE Contract				- -



Comic Relief				-
Sport for Freedom				3,750
Sovereign Housing Association				1,000
Volunteering Programme				
Lloyds TSB				-
Donnington Playgroup				
Oxford County Council (EY Grant)		4,410	4,410	
Playgroup Parent Fees		6,120	6,120	6,425
Playgroup Statutory Fees		65,091	65,091	67,035
Tempest Photography		50	50	
Critchley Trust				1,000
Stanton Ballard Trust				150
Capacity Building				
Future-Building Fund via OCF		12,500	12,500	12,500
Oxfordshire County Council Big Society (Essential Maintenance)		12,500	12,500	12,500
Oxfordshire County Council big Society (Essential Maintenance)				<del>-</del>
All Souls College	500		500	
Christ Church	500		500	
Oxford City Council (Steve Curran)	500		500	
St John's College	500		500	
The Cumber Family Trust	500		500	
TOTAL	2,500	199,470	201,970	282,310



#### 6 Analysis of Resources Expended

	Staff Costs	Other Direct Costs	Support Costs	2017 Total	2016 Total
Costs of generating funds	Otan Oosts	00313	00313	£	£
Costs of generating voluntary income	6,144		1,336	7,480	5,405
Fundraising trading costs				-	
Community Kitchen	17,756	3,782	4,682	26,220	35,304
Goods & Services	4,377	1,375	1,250	7,002	2,189
Fundraising Events & Activities	9,188	1,445	2,312	12,945	3,387
Total fundraising trading costs	31,321	6,602	8,244	46,167	40,880
Total costs of generating funds	37,465	6,602	9,580	53,647	46,285
Charitable activities					
Family Drop-In & Support Services	45,671	364	10,008	56,043	106,858
Drop In, Play Out (8-18's Work)	29,907	6,481	7,911	44,299	27,665
STEP OUT	49,210	4,038	11,576	64,824	113,766
Donnington Playgroup	62,017	2,046	13,927	77,990	96,330
Total charitable activities	186,805	12,929	43,422	243,156	344,619
Governance	5,969	719	1,454	8,142	7,884
Support costs	35,910	19,593	•	-,	-
Redundancy costs	4,815	. 0,000	1,047	5,862	
Total resources expended	270,964	39,843	-	310,807	398,788
Support costs have been allocated based on us the activities)  The support costs allocated were as follows:	sage (e.g. on the	same basis as	s expenditure i		
	Staff Costs (inc	cl. Managemei	nt, Business	ncurred directly 2017	in undertaking 2016
the activities)	Staff Costs (inc	cl. Managemei	nt, Business	2017	2016
the activities)	Staff Costs (inc Development, Finance, HR)	cl. Managemei Operations, Ad	nt, Business	2017 35,910	2016
the activities)	Staff Costs (inc	cl. Managemei Operations, Ad	nt, Business	2017	2016
the activities)	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemei Operations, Ad	nt, Business	2017 35,910 14,418	2016 30,189 1,224
the activities)  The support costs allocated were as follows:	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemei Operations, Ad	nt, Business	2017 35,910 14,418 5,175	2016 30,189 1,224 426
the activities) The support costs allocated were as follows:  Tangible Fixed Assets  Cost	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities enses  Equipment £	nt, Business dministration, Buildings £	2017 35,910 14,418 5,175 55,503 2016 £	2016 30,189 1,224 426
the activities) The support costs allocated were as follows:  Tangible Fixed Assets	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities enses <b>Equipment</b>	nt, Business dministration, Buildings	2017 35,910 14,418 5,175 55,503	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities enses  Equipment £	nt, Business dministration, Buildings £	2017 35,910 14,418 5,175 55,503 2016 £	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016 Additions  Balance at 31 March 2017	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities penses Equipment £ 5,207	nt, Business dministration,  Buildings £  441,256	2017 35,910 14,418 5,175 55,503 2016 £ 446,463	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016 Additions  Balance at 31 March 2017  Depreciation	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities tenses  Equipment £ 5,207 - 5,207	Buildings £ 441,256	2017 35,910 14,418 5,175 55,503 2016 £ 446,463	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016 Additions  Balance at 31 March 2017  Depreciation Balance at 01 April 2016	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities senses  Equipment £ 5,207 - 5,207	Buildings £ 441,256 441,256	2017  35,910 14,418 5,175 55,503  2016 £ 446,463 - 446,463	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016 Additions  Balance at 31 March 2017  Depreciation	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities tenses  Equipment £ 5,207 - 5,207	Buildings £ 441,256	2017 35,910 14,418 5,175 55,503 2016 £ 446,463	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016 Additions  Balance at 31 March 2017  Depreciation Balance at 01 April 2016	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities senses  Equipment £ 5,207 - 5,207	Buildings £ 441,256 441,256	2017  35,910 14,418 5,175 55,503  2016 £ 446,463 - 446,463	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016 Additions  Balance at 31 March 2017  Depreciation Balance at 01 April 2016 Charge for the year	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities senses  Equipment £ 5,207 - 5,207 - 4,164 1,043	Buildings £ 441,256 441,256 88,252 22,062	2017  35,910 14,418 5,175 55,503  2016 £  446,463  - 446,463  92,416 23,105	2016 30,189 1,224 426
the activities)  The support costs allocated were as follows:  Tangible Fixed Assets  Cost Balance at 31 March 2016 Additions  Balance at 31 March 2017  Depreciation Balance at 01 April 2016 Charge for the year  Balance at 31 March 2017	Staff Costs (inc Development, Finance, HR) Premises & Fa	cl. Managemer Operations, Ad acilities senses  Equipment £ 5,207 - 5,207 - 4,164 1,043	Buildings £ 441,256 441,256 88,252 22,062 110,314	2017  35,910 14,418 5,175 55,503  2016 £ 446,463  - 446,463  92,416 23,105  115,521	2016 30,189 1,224 426



9,102

1,615

68,838

570

(75)

26,882

8	Stocks	2017 £	2016 £
	Food and goods for resale	230	230
	TOTAL	230	£ 230
9	Debtors (due within one year)	2017 £	2016 £
	Trade debtors	787	1,520
	Prepayment of building work	-	12,127
	TOTAL	787	13,647
10	Creditors (amounts falling due within one year)	2017 £	2016 £
	Trade Creditors	9,158	3,114
	Deferred Income (Grants received for use in future periods)	48,423	22,733
	Accruals	540	540

#### 11 Staff Costs

**TOTAL** 

PAYF & NI

Other creditors

Total Staff cost including salaries, employers' National Insurance contributions, training and recruitment amounted to £268,094.02 (2016: £282,741). Gross Pay was £253,257.52 and Employers' National Insurance £12,891.04

There were a total of 22 individuals on the payroll throughout the year with an average of £22,1769.05 being paid each month (2016: 31 total)

No employee received emoluments of more than £60,000

The charity does not operate any pension scheme for its employees

#### 12 Trustee Remuneration & Related Party Transactions

No members of the management committee received any remuneration during the year

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

#### 13 Taxation

As a charity, Donnington Doorstep is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

No tax charges have arisen in the charity

14 Analysis of fund assets and liabilities	unrestricted £	restricted £	2017 £	2016 £
Tangible Fixed Assets	143,254	187,688	330,942	354,046
Net Current Assets/(Liabilities)	182,648	(220,314)	(37,666)	4,995
TOTAL	325,902	(32,626)	293,276	359,041